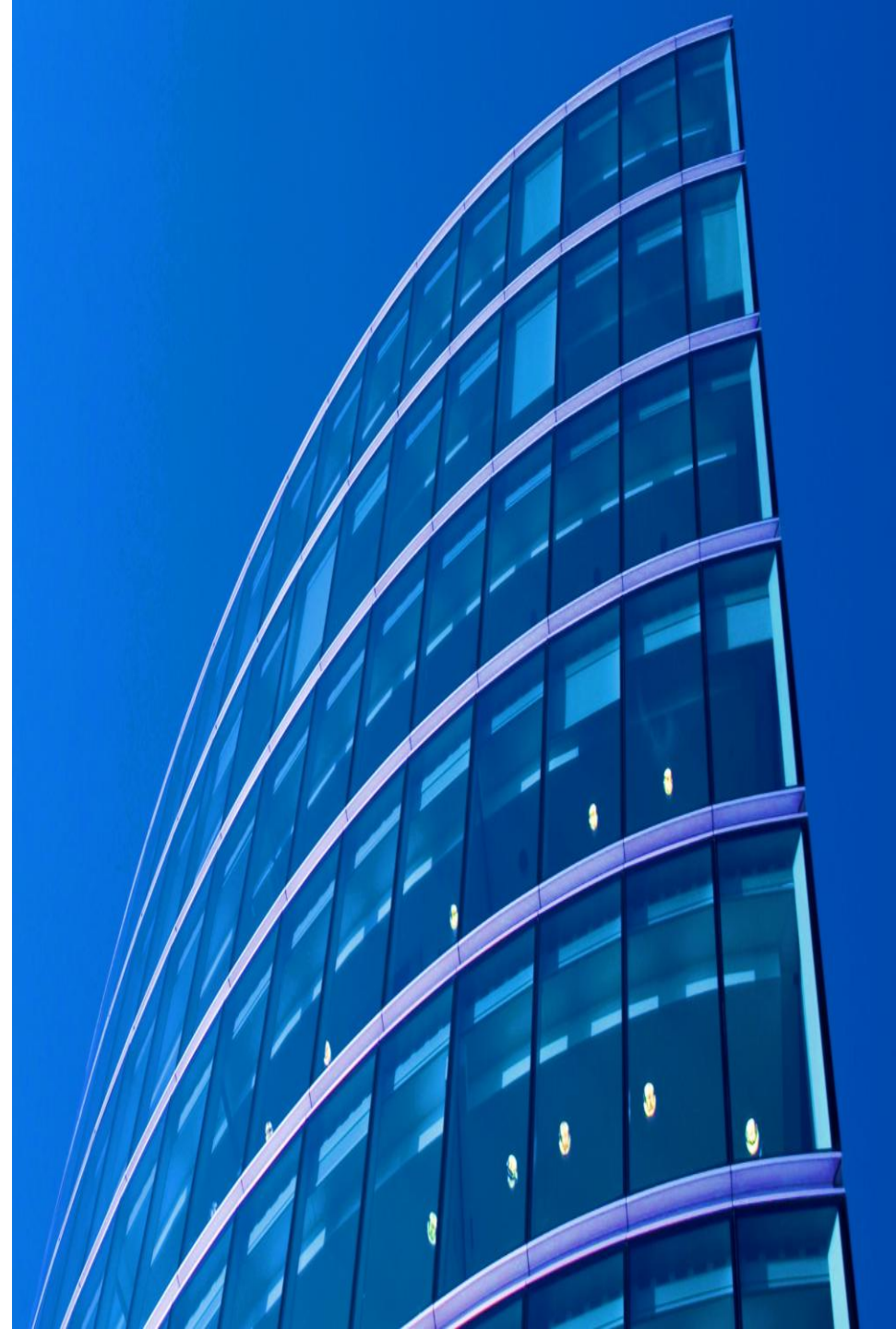
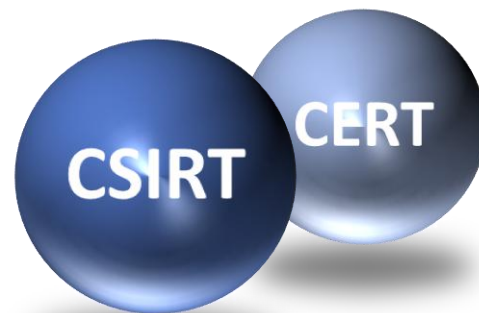




Deploying a CSIRT/CERT for Critical Infrastructure.

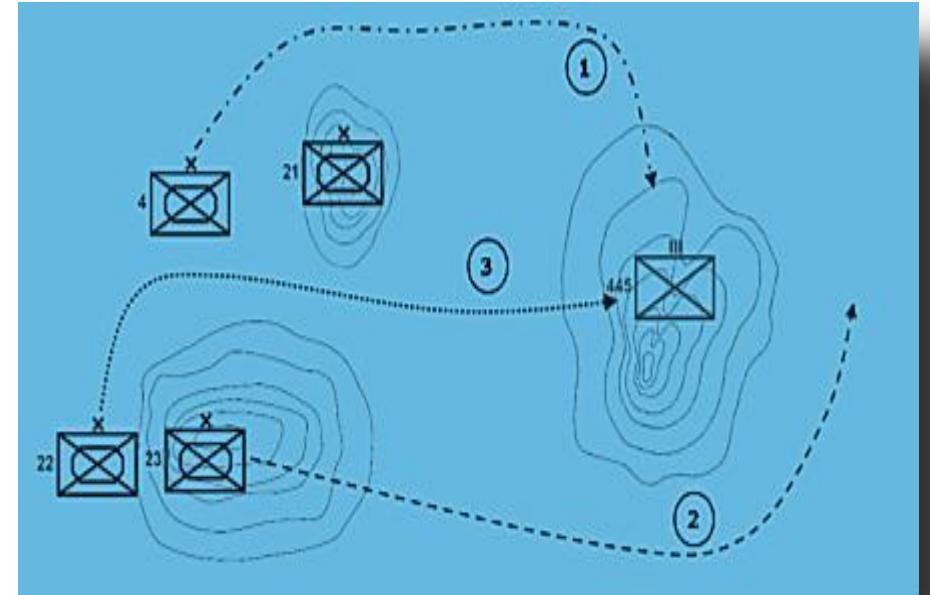
Objectives, policies, responsibilities, and modus operandi.

Giampiero Nanni
Government Affairs EMEA
Symantec Corporation



How is strategy evolving?

- Known unknowns
 - Will be attacked
 - Don't know when, where, how, who
 - Accept the inevitable
 - Not just about technology
 - Unique features of cyber
- Acquisition of intelligence for situation awareness and early warning
- Focus on capabilities
- Focus on collaboration with trusted parties



Prepare to defend. Situation awareness

- Identify infrastructures and key government systems that need to be defended
- Develop a level of resilience for those key assets
- Accept the possibility of a successful attack and focus on containment and mitigation
- Cooperate with the private sector
- Build information sharing platforms
- Intelligence-centric approach is key
- Information collection is the default posture but is that enough?
- Actionable data that are categorized, classified and prioritized



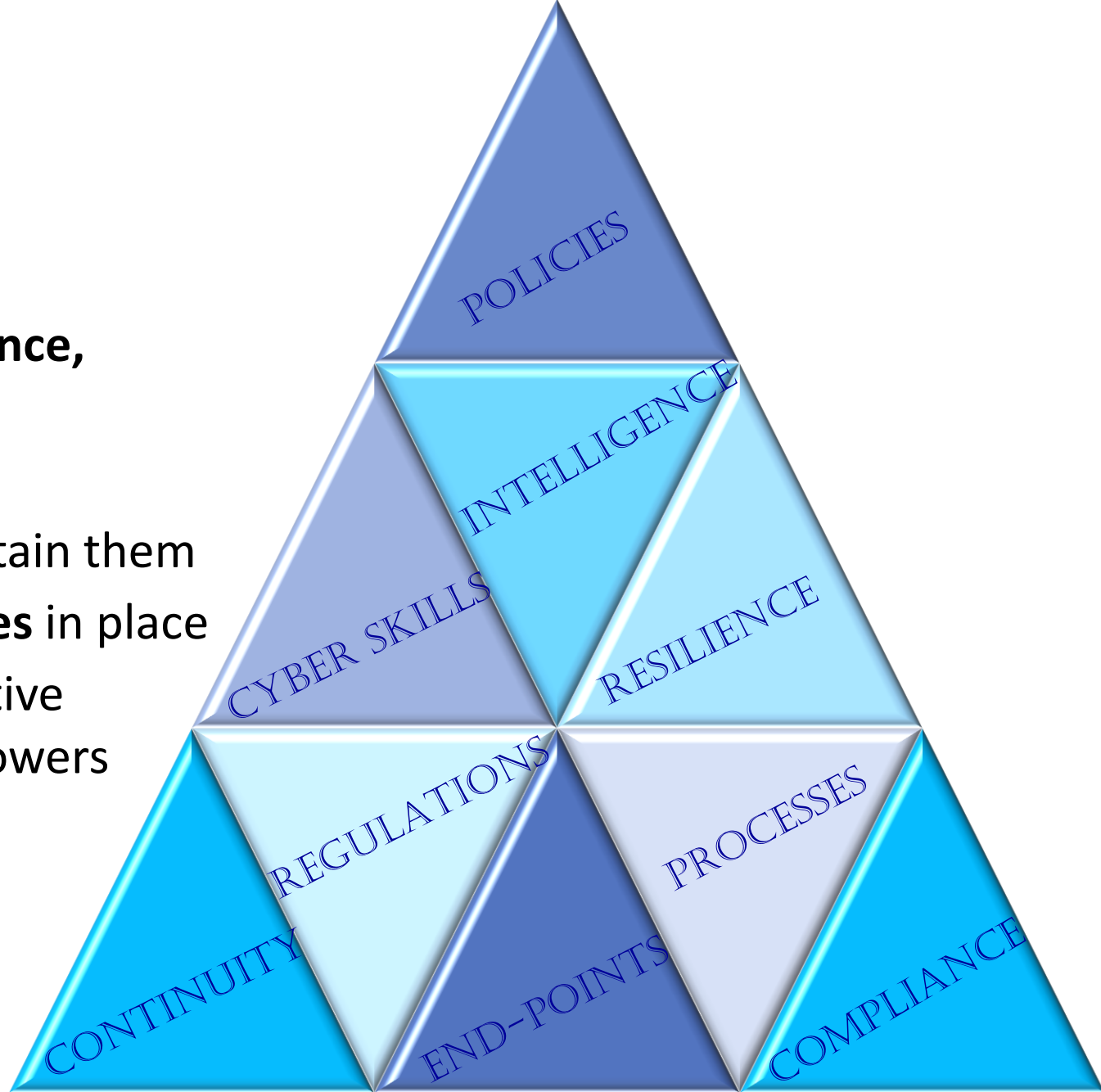
Technological/process requirements

- Build the CERT and.....
- Protect information and identities not just the hardware endpoints
- Address data leakage
- Look at mobile and emerging threats
- Build a comprehensive redundancy and disaster recovery capability
- Risk based approach
- Manage cloud and outsourcing
- You can't defend everything

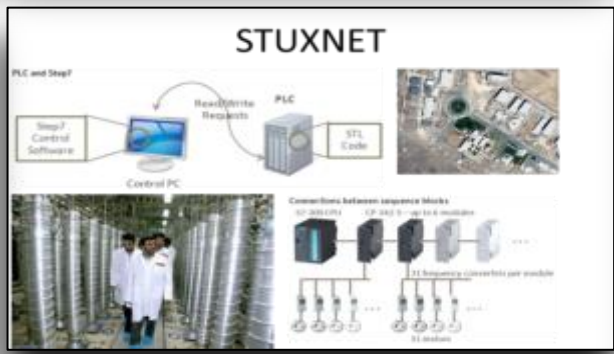
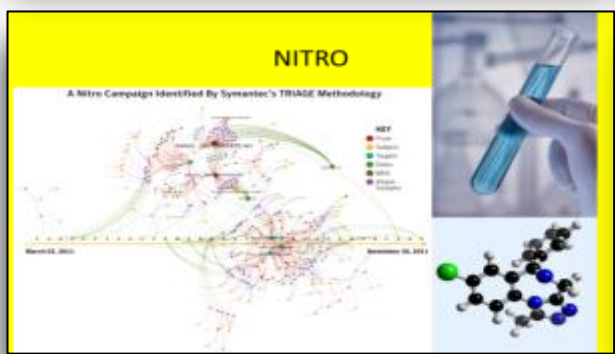
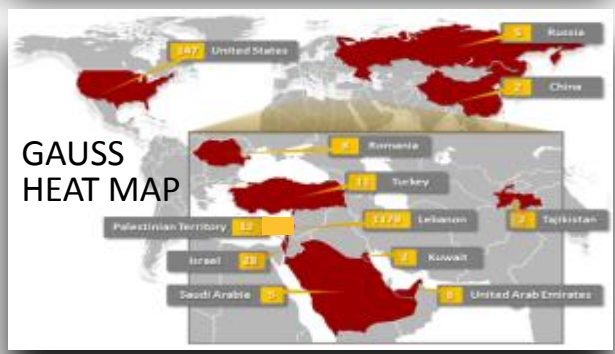
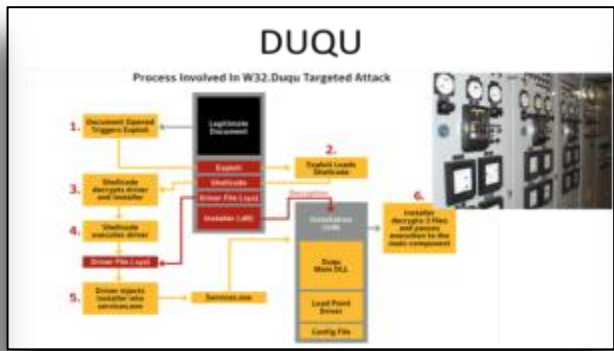
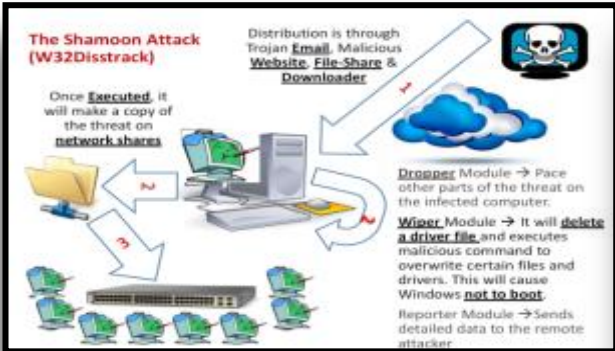


Actually defend

- Prioritize
- Defend in depth on multiple points
- Focus on **containment, mitigation, resilience, continuity** of critical systems
- Monitor and protect real-time
- Develop the necessary **cyber skills** and retain them
- Compliance with **laws/regulations/policies** in place
- Have the **process** in place to deliver effective incident response and decision-making powers
- Collect **intelligence** on the attacker
- To the extend possible, attribute



High-profile Critical Information Infrastructure attacks



NIS Directive - Key mandates to Member States

- Ensure a high level of NIS in Country
- National Cybersecurity Strategies
- Create/equip Computer Security Incident Response Teams (**CSIRTs**)
- Designate one or more national competent authority
- Define, implement, enforce security & **notification** requirements
- Implement organisational and technological measures
- Promote a culture of **risk management**
- Designate a national single point of contact responsible for coordination
- Report and publish serious incidents
- Need to **exchange** information
- Emphasis on cross-border implications

Operators of Critical infrastructure

- Need to develop a risk management approach
- Are subject to audit and supervision by national authorities
- Need to report security incidents
- Need to **exchange** information



Key elements of cyber strategies

- Info-sharing
- Threat mitigation
- Incident response
- Notification

Cooperation structures
between government
& private sector

Rethink national
security and national
defense strategy

Know what information
and infrastructure
assets to be protected

Infosec is no longer
just about technology

Understand the
value of information

- Direct impact on the lives of citizens
- Direct impact on the operations of government

- Dynamic and mobile
- Intelligence and risk-driven
- Process and people-driven
- Educate the users to cyber discipline

- Accidental loss and Open Source Intelligence
- Resilience and service continuity

What is a CERT/CSIRT

Computer Emergency Response Team/ Computer Security Incident Response Team

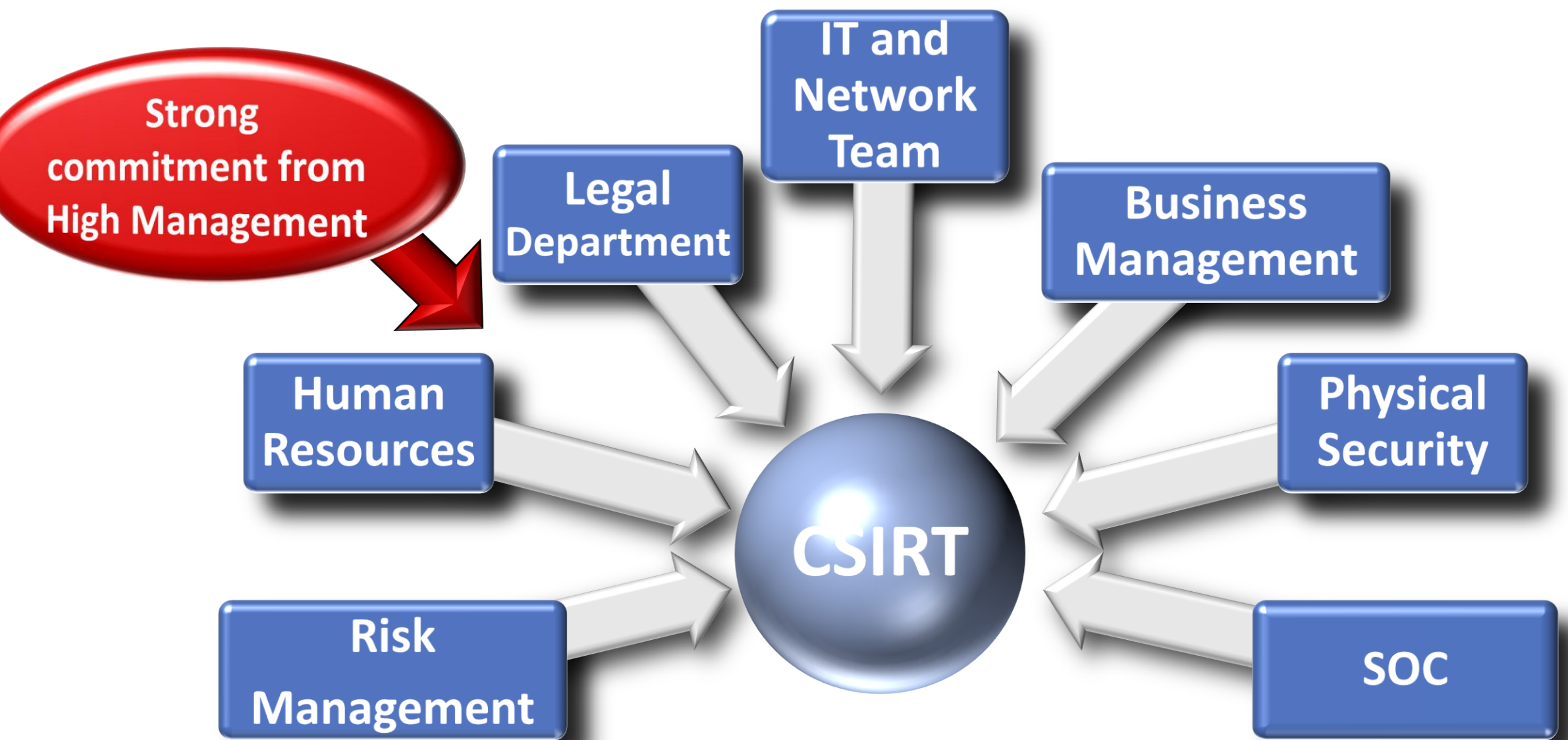
- A CERT/CSIRT is:
 - ✓ an organization or team
 - ✓ that provides services and support
 - ✓ to a defined constituency
 - ✓ for preventing
 - ✓ handling and
 - ✓ responding to
 - ✓ computer security incidents.



CERT/CSIRT – Objectives of the implementations

- Enhance information security awareness
 - Build (national) expertise in information security, incident management and computer forensics
 - Provide a central trusted point of contact for
 - Cyber security incident reporting
 - For general contact for security issues
 - Establish a (national) center to disseminate information about threats, vulnerabilities, and cyber security incidents
 - Coordinate with other domestic and international CERT/CSIRTs and related organizations
 - Share information and lesson learned with other CERT/CSIRT/response teams and appropriate organizations and sites.
- Protect mission-critical data and assets
 - Prepare for and respond to security threats
 - Help provide continuity and efficient recovery
 - Fortify business infrastructure
 - Monitor, Analyze, Correlate & Escalate Intrusion Events
 - Develop Appropriate Responses; Protect, Detect, Respond
 - Conduct Incident Management and Forensic Investigation
 - Assist in Crisis Operations

CERT/CSIRT – Who Needs to be Involved



What is a SOC

- A **Security Operations Center ("SOC")** is a facility where enterprise information systems (web sites, applications, databases, data centers and servers, networks, desktops and other endpoints) are **monitored, assessed, and defended**.
- A SOC is related with the **people, processes and technologies** involved in providing situational awareness through the **detection, containment, and remediation** of IT threats.
- A SOC **manages incidents** for the enterprise, ensuring they are properly identified, analyzed, communicated, actioned/defended, investigated and reported.
- The SOC also **monitors applications** to identify a possible cyber-attack or intrusion (event) and determine if it is a real, malicious threat (incident), and if it could have a business impact.
- **Maturity level:** Outsourcing → Co-Sourcing → Insourcing



Challenges of any SOC

- **Threat Evolution**

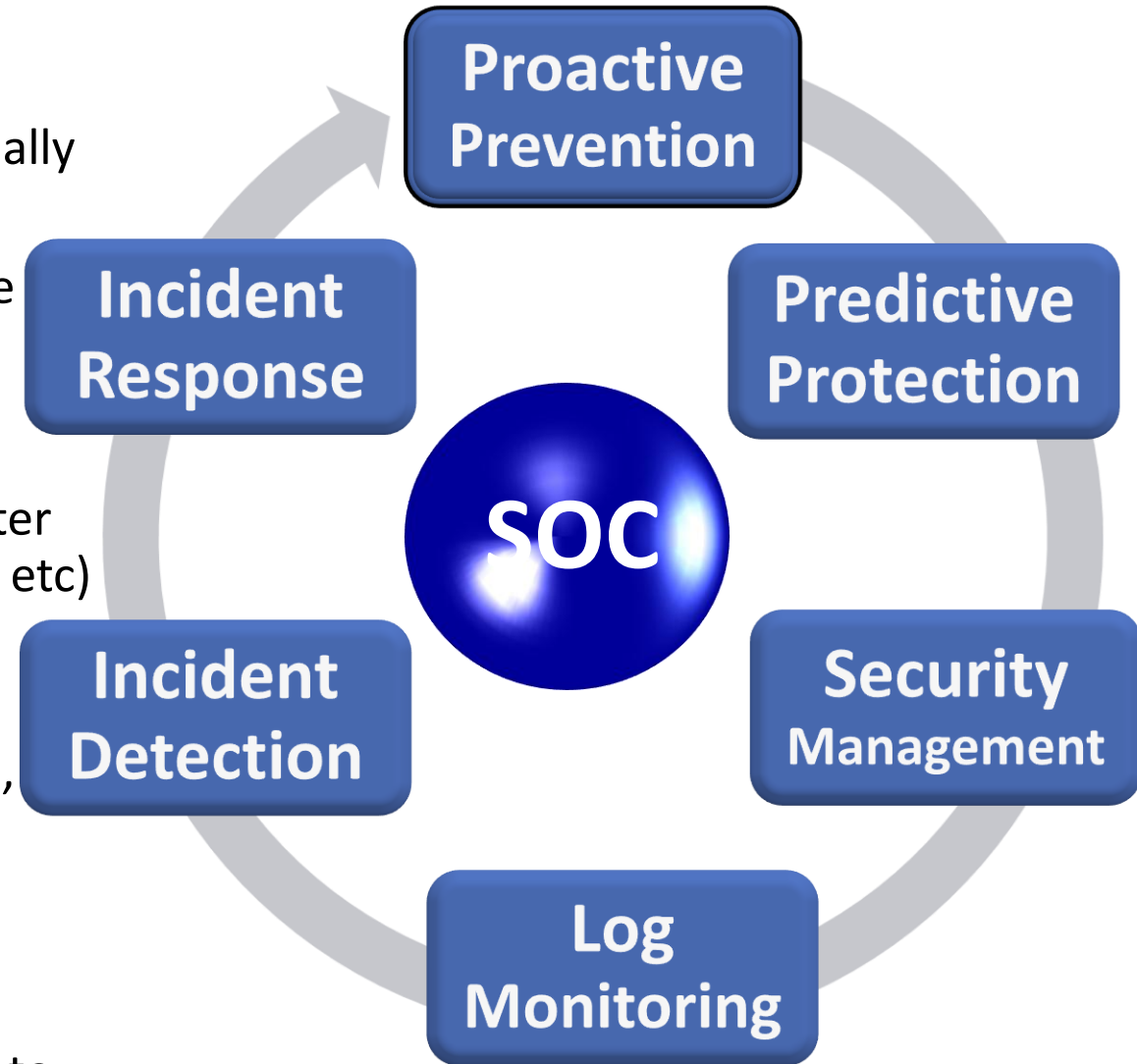
- Complexity of managing a SOC has increased exponentially
- Inside and outside threats
- Requires having global visibility and superior knowledge detect

- **Complex Monitoring**

- Monitoring operations are no longer just about perimeter protection (Firewalls, IPS, IDS, Proxy, Applications, IAM, etc)
- Onslaught of security data from disparate systems, platforms and applications
- Very huge amount of daily logs that must be monitored, analyzed and correlated.

- **Staffing**

- Quality staff is hard to find, retain.. Don't Settle
- 24/7 Shifts difficult to achieve - Good people don't like to work on Shifts for long period
- Hard to develop a career plan for the resources



SOC Focus Area

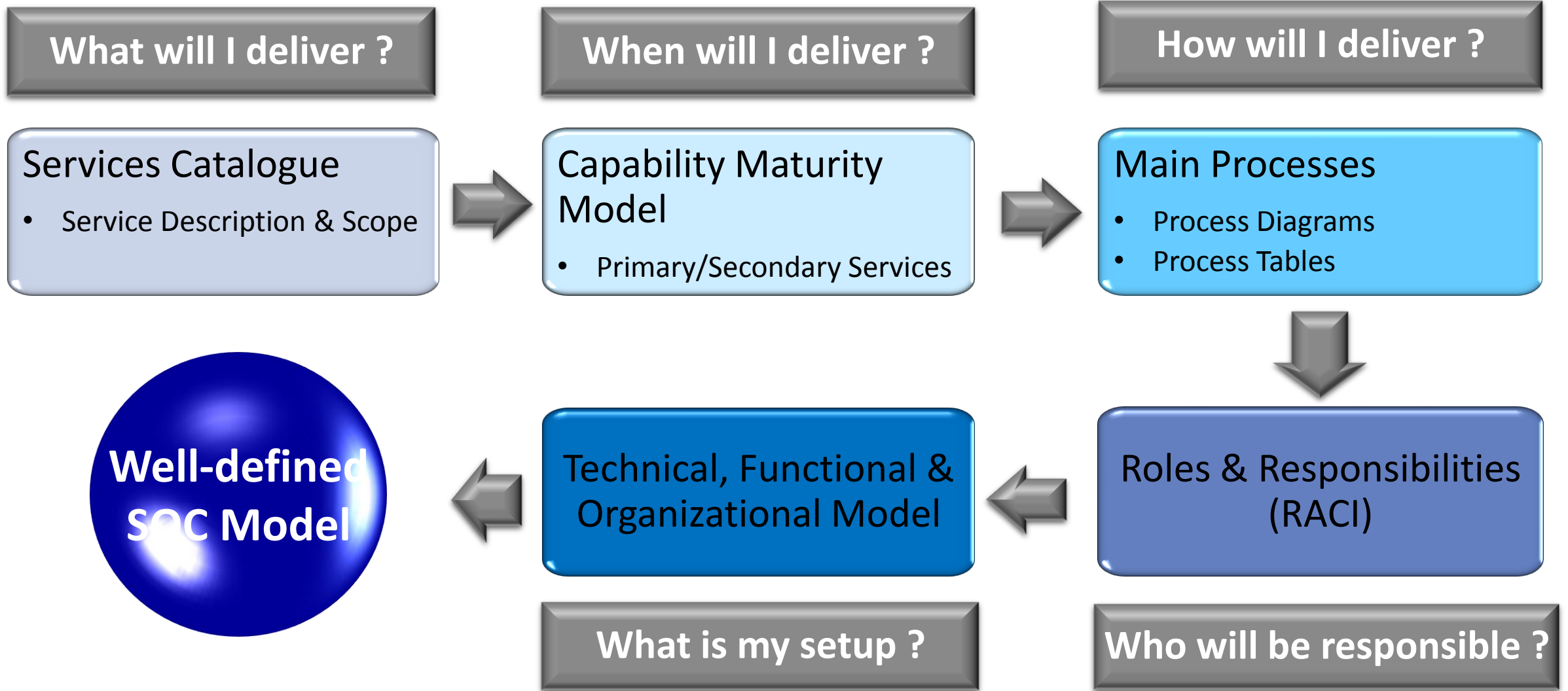
Not every SOC has the same role. There are three different focus areas in which a SOC may be active, however combined:

- **Monitoring:** focusing on events and the response with log monitoring, SIEM administration, and incident response
- **Operational:** focusing on the operational security administration such as identity & access management, key management, firewall administration, etc.
- **Control:** focusing on the state of the security with compliancy testing, penetration testing, vulnerability testing, etc.

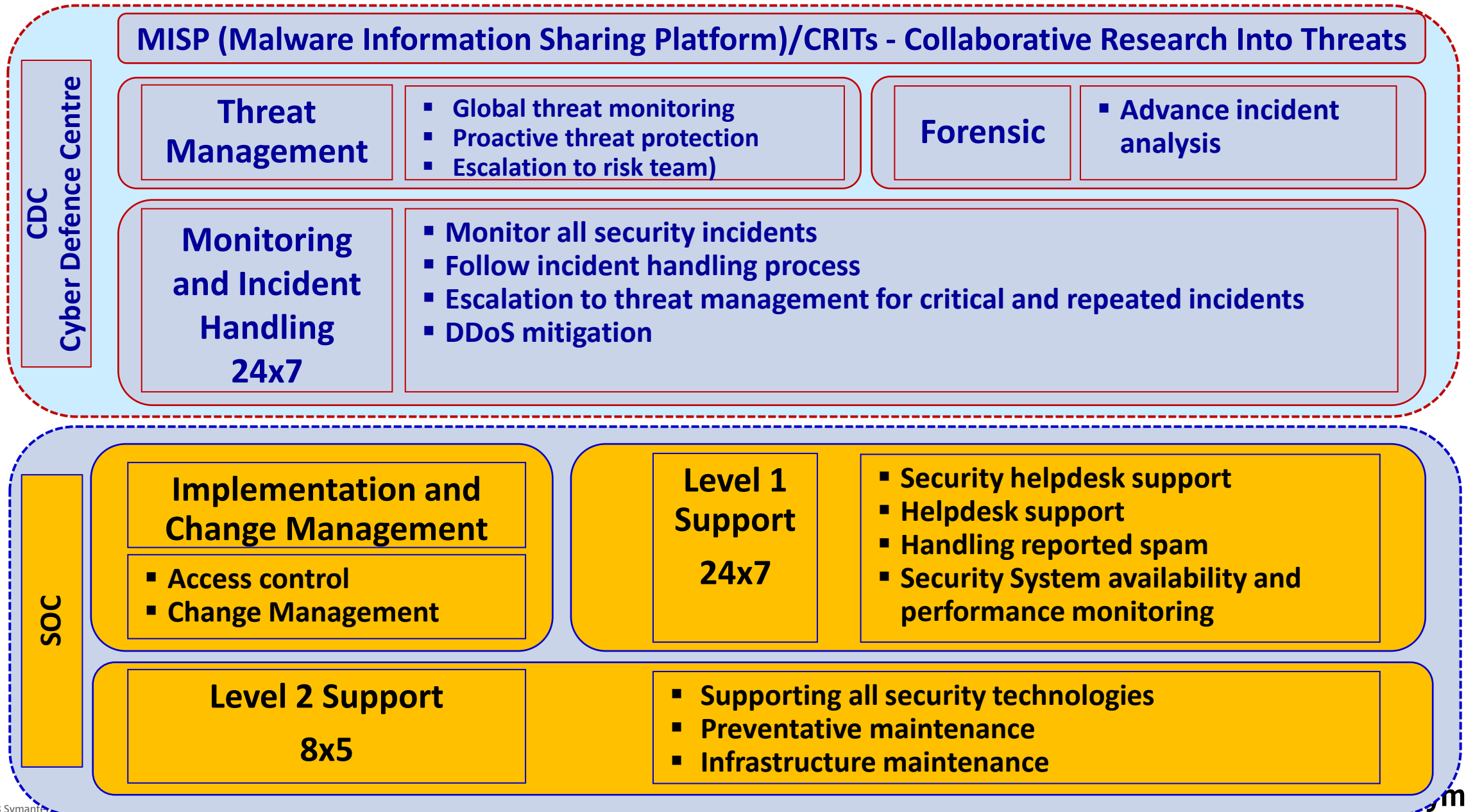


Bulding a SOC

The journey toward a well-defined SOC



C-SOC Functions (Cyber Defence Centre + SOC)



Cyber Defence Center Service Catalog

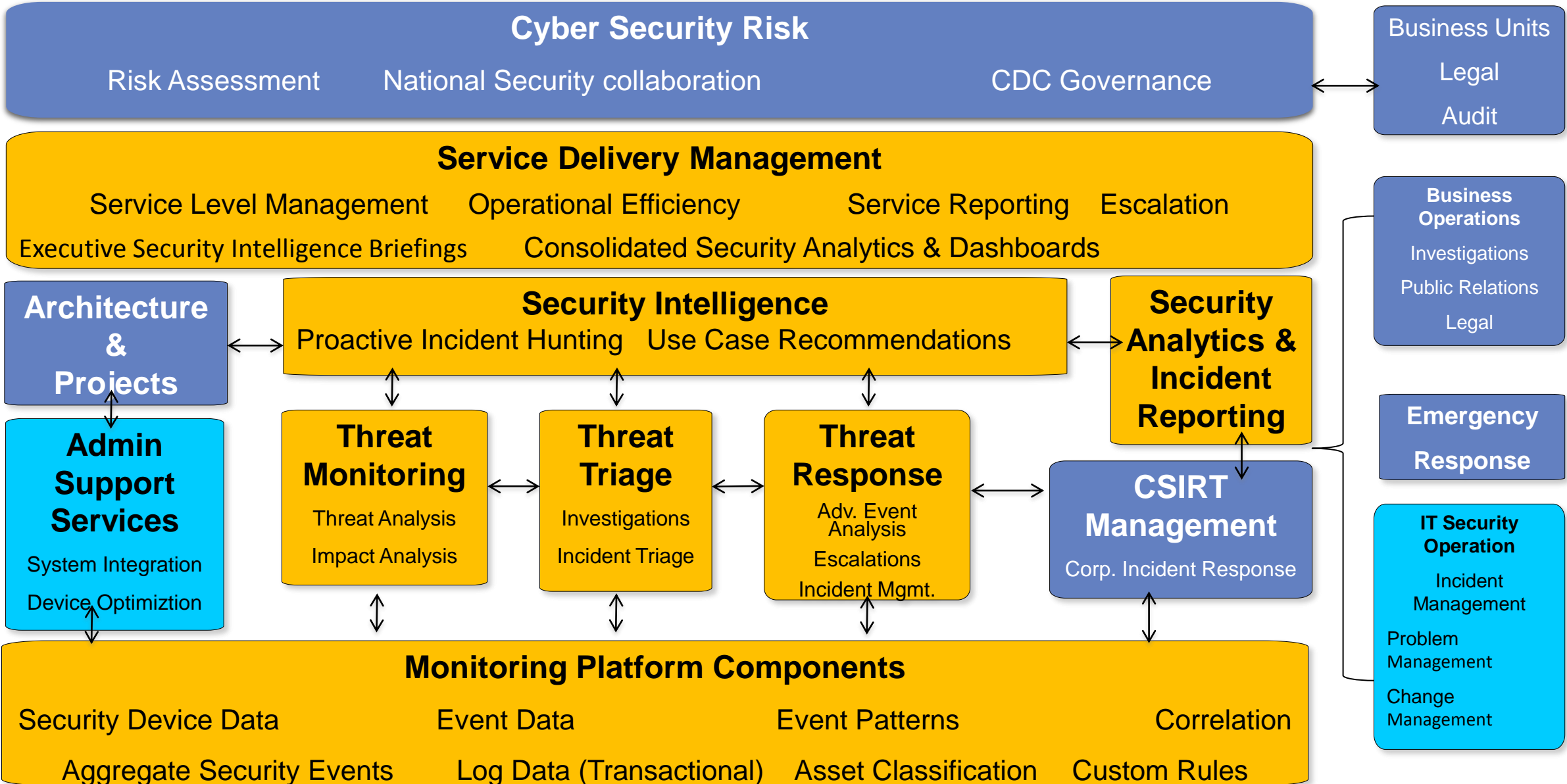
"Define your security services menu"

	Proactive Services	Reactive Services	Security Management
Monitoring	<ul style="list-style-type: none"> Real Time Device Monitor Vulnerability Assessment Penetration Test Security & Compliance Audit Cyber Security Intelligence Performance and Fault Monitoring Policy Compliance Hunting / Honeypotting 	<ul style="list-style-type: none"> Incident Identification Incident Classification 	<ul style="list-style-type: none"> Business Impact Analysis Risk Assessment Threat Assessment Technology Watch
Advising	<ul style="list-style-type: none"> Alerting & Warning Trending Technical Reporting Security Hotline 	<ul style="list-style-type: none"> Incident Notification 	<ul style="list-style-type: none"> Executive Reporting Security Consulting Awareness Countermeasures Selection
Managing	<ul style="list-style-type: none"> Secure Device Configuration Secure Device Maintenance Policy Management Policy Enforcement Patch Management Events Data Retention Endpoint Management Hardening 	<ul style="list-style-type: none"> Incident Response Incident Recovery Forensics Evidence Collection Malware Analysis Forensics Analysis Tracking & Tracing Post Mortem Analysis 	<ul style="list-style-type: none"> Business Continuity Asset Inventory Policy Planning Risk Management Education/Training Certification

SOC Services - Capability Maturity Model

	Initial >>	Aware >>	Defined >>	Managed >>	Optimised
Security Management		<ul style="list-style-type: none"> Security Awareness Executive Security Reporting 	<ul style="list-style-type: none"> Business Impact Analysis Risk Assessment Asset Inventory 	<ul style="list-style-type: none"> Technology Watch Security Consulting Countermeasures selection Risk Management 	<ul style="list-style-type: none"> Business Continuity Policy Planning Education Training Certification
Incident Handling	<ul style="list-style-type: none"> Incident Identification Incident Notification Incident Response 	<ul style="list-style-type: none"> Incident Classification Tracking & Tracing 	<ul style="list-style-type: none"> Incident Recovery 	<ul style="list-style-type: none"> Forensics Evidence Collection Post-mortem Analysis 	<ul style="list-style-type: none"> Forensics Analysis
Proactive Security	<ul style="list-style-type: none"> RT Device Monitoring Alerting & Warning Policy Management Policy Enforcement 	<ul style="list-style-type: none"> Vulnerability Assessment Penetration Test Security Intelligence Technical Reporting Event Data Retention 	<ul style="list-style-type: none"> Security Device Config. Security Device Maintenance 	<ul style="list-style-type: none"> Fault Monitoring Patch Management End Point Security Hardening 	<ul style="list-style-type: none"> Security Audit Performance Monitoring Policy Compliance Security Hotline

Cyber Defence Functional Model



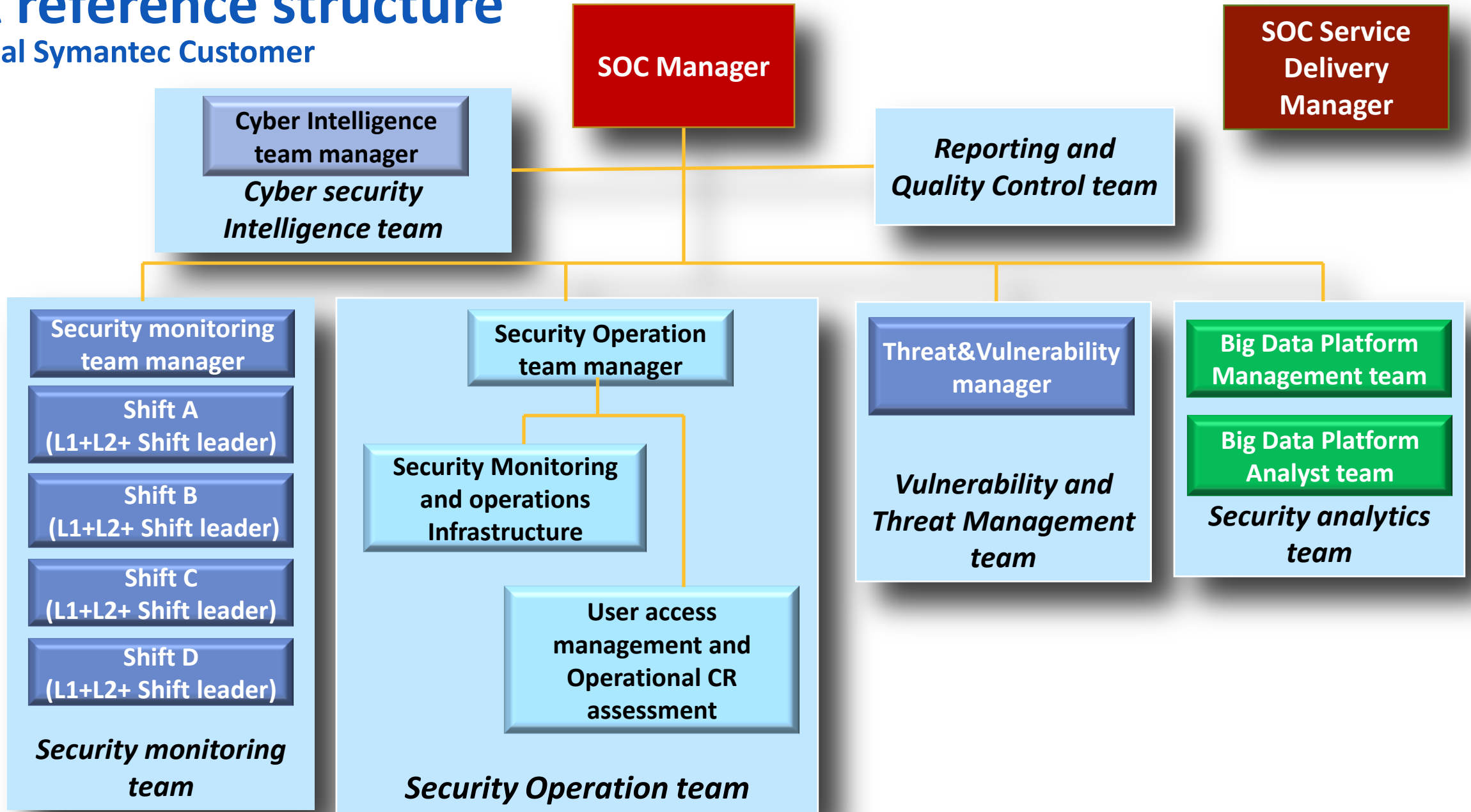
Legend

- CDC** (Yellow box)
- SOC** (Light Blue box)
- ORG** (Blue box)



A reference structure

Real Symantec Customer

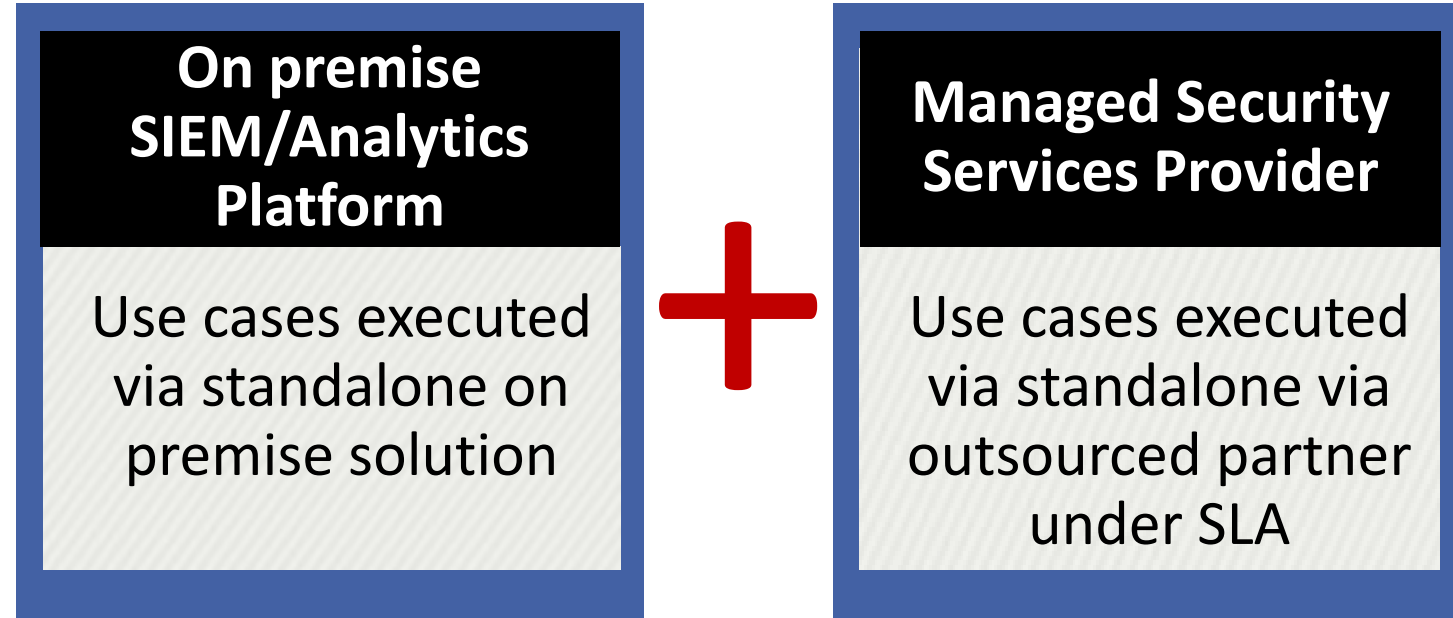


What are we seeing?

“Best Practice being re-defined through blended approaches”

- Managed Service Providers:
 - Real time threat alerting & remediation guidance
 - Provide global threat intelligence & industry comparison
 - Extend customer’s team (& address industry skill shortage) with 24x7x365 coverage by skilled threat analysts
- On premise solutions:
 - Provide historical investigative analysis & compliance capability
 - Onsite team remains embedded in the business with flexible ad hoc query capability
- Together, supports a flexible, employee engaged and agile business solution

“The optimum balance of cost, risk, time & performance”





ευχαριστώ

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